



David Smith  
Chairman  
West Coast Railway Company Ltd  
Jesson Way  
Crag Bank  
Carnforth LA5 9UR

Paul McMahon  
Director, Freight  
Network Rail  
One Eversholt Street  
London NW1 2DN

7<sup>th</sup> May 2015

Dear David

### **Revocation of Suspension Notice**

I can confirm that as you have now satisfactorily addressed all of the actions we set out in our Suspension Notice of 1st April we will lift the suspension of your Track Access Contracts<sup>1</sup>.

The Suspension Notice will be revoked in accordance with Clause 2.5.4 of Schedule 6 of the Track Access Contracts, with effect from 00.01 on Friday 8th May 2015.

We welcome the commitment West Coast Railways has made to improving safety management; the changes to your Safety Management System (SMS); and the three new roles (Director/General Manager, Head of Safety and Non-Executive Director) being introduced to strengthen safety leadership and corporate governance. We note your appointment before services recommence of your new Non-Executive Director and Alex McGregor of Lloyds Register as interim Head of Safety pending the permanent appointment; and for the ongoing engagement of First Class Partnerships to ensure that changes to the SMS are implemented effectively.

We recognise and welcome that you intend to put in place a phased return of services, to allow you and your most experienced staff to implement your new procedures before use with a wider range of services.

We look forward to working closely with you and your new leadership team. This will include reviewing with you in three months the progress made by you in working within your new governance structure and Safety Management System.

I am copying this letter to your Company Secretary and to Ian Bertram at ORR.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Paul McMahon', written in a cursive style.

**Paul McMahon**  
**Director, Freight**

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<sup>1</sup> Track Access Contract (Charter Passenger Services) dated 30 August 2009 between Network Rail Infrastructure Limited and West Coast Railway Company Limited; and Track Access Contract (Freight Services) dated 6 April 2011 between Network Rail Infrastructure Limited and West Coast Railway Company Limited.